

31 October – 4 November 2016 | EPIC SANA Lisboa Hotel | Lisbon, Portugal

SPEAKER Q[®]A



Dr. Jens Lohrmann, Senior Global Program Manager, Translational Clinical Oncology, Novartis Institutes for BioMedical Research, spoke with CHI to discuss

his upcoming presentation, "Challenges & Lessons Learned in ADC CMC Development & Outsourcing," taking place at the Engineering Next-Generation Antibody-Drug Conjugates conference on 31 October - 1 November 2016 as part of the 8th Annual PEGS Europe event in Lisbon, Portugal.

Before recently joining Translational Clinical Oncology at the Novartis Institutes for **BioMedical Research as Senior Global** Program Manager, overseeing clinical ADC and Immuno-oncology programs, Dr Lohrmann had been Technical Project Leader at Novartis Biologics Technical Development and Manufacturing Unit since 2010. leading several programs from candidate selection into Ph I trials. He was pivotal in developing and establishing Novartis' ADC CMC strategy, leading the ADC portfolio successfully from research into pre-clinical and clinical phase. Prior to working as program manager, he was heading a bioanalytical lab responsible for developing cell based functional potency as well as effector function (ADCC) assays. Dr Lohrmann began his industrial career at Genovac/Aldevron, focusing on development of various customized antibody services such as genetic immunization and antibody purification. He received his Ph.D in Molecular Signal Transduction from the Albert-Ludwig's-University in Freiburg, Germany. Prior to his doctoral thesis, he enrolled at Universities in Germany and Australia.

What are the downsides of making a group's ADCs in the lab rather than purchasing them?

- · Indeed, buy vs make is one of the most important decisions in ADC CMC development
- Pro Buy:
 - For ADCs and other highly active compounds you might not have access to facilities with the right production capabilities
 - Building new facilities is obviously a costly exercise
 - Opportunity to leverage the know-how of CMOs with proven track-record
 - Can be part of business continuity strategy
- Pro Make:
 - Flexibility! (access to ideal manufacturing slot, shifting priorities etc. no upfront commitments)
 - Avoids complex external process transfers vs well established internal processes (no need to adjust to processes of CMO)
 - Communication aspects usually internal communication flow easier (language, cultural aspects, time zone!)
 - Transfers facilitated by co-localization of development & manufacturing sites & established interfaces/processes
 - Usually one DS & DP analytical release site
 - · Simple quality governance

What are some challenges associated with scaling up ADC production and site-transfers?

- Some ADC crosslinking technologies have an inherent un-robust process, and as such are prone to upscale issues
- Solid DoE dataset established during process development facilitates process transfer & upscale
- Critical quality parameters often trade off (drug antibody ratio vs aggregation) and require good understanding of required quality target product profile (QTPP)
- Upscale challenges often require sophisticated analytical tools to identify root cause

Q What are your experiences with the impact of conjugation processes on key product quality attributes?

- Biologics paradigm: the process is the product
- · Process can largely influence key PQA and requires solid understanding of process / DoE
- · Subtle process changes can influence quality profile significantly!

What are you most looking forward to at the PEGS Europe event?

- Networking!
- · New insights by speaking to colleagues and hearing their challenges & approaches